\section*{FINANCIAL TIMES \\ 

More than 250 die as aircraft crashes in Zairean capital


 and were taken for questionnong by police.




 a lifitasupport machine
in November. Page 3

 Ioreigign ionrance joint ven
tising in Viftnam, Page 12
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zhak Rabin Pese assassination in No
Turkish tallks seok now, government Formas)
consultations aimed at forming a new Turkish gov. ernment begin today between President Sileyman Demirel and party leaders. Page 2
Jobs top CsU agondzs Germany's Christian Deimocratic DUion joined the other parties mpot.
tinp unemponime and Earopean monetary union ting umemployment and Earopean monetary unic
at the top of its polttical agenda Page 3

 Page 15
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 ditional Japanese business ties Page 15 Mrowx cutse 300 Iobss: Nynex Cablec Cosms,
second.larget UK cable operator, is to restructure, losing 310 jobs in the process. Page 9
Famine findor: Government sgencies and chanities will be able more accurately to target
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Phope-call rizoss suaspondocs. The etralian
 increases, after heavy
sumer groups. Page 2
US troops offer: US defence secretary Wiliam tran troops on the Golonn Heights to guarantee a
peace treaty between Israel and Syria. Page 8 Tyzon lozes rape sppoat: Former world
 by the US Supreme Court Tyson, convicted io 1922, Corman decllne, hts UKG groupps: Share prices
of Redland and RMC. $t w o$ of Britain's biggest buidd: The matetrial producers, fell sharply amid rising conFuthtul, Japanese electronics group wilch owns a
majority stake in UK-based computer group ICT is oset up a reearch and development centre in the M STock manker molces





##  

## Mitterrand draws tributes from left and right

| By Devid Buchan in Paris | of the second half of the 20th | ened during a Christmas boliday | brought the left to power in 1 | see and who served meomfort- | he planned to mame one of his |
| :---: | :---: | :---: | :---: | :---: | :---: |
| French and international lead | century . He is to be brried on |  | for the | ebly as prime minister to the Socialist president in the midd- | city's streets or squares after Mir mitterrand. |
| yesterday praised the iffe's | place in the west-central Char- |  |  |  | , |
| cois |  | recognition of his stature in | minister who ha | regre" at the passing of "a great |  |
|  | Dame cathedral in Pari | postwar french poitrics and of | ${ }_{\text {rock }}^{\text {rock remationship with his pres }}$ |  |  |
| record 14 years mutil last May, | ${ }_{\text {na }}$ | Socialist party and Europenn |  |  |  |
|  |  | ur Monel Jospic, leader of the |  |  |  |
| rial posts, mande him one of the | hanc undergone tirree operations | - mañ for taching us to gorafter the late president | right. The Ganlilist president Jae ques Chirec, whom Mr Mitter. and twice defeated for | atithe fint repablic". Mr Dominique Rands, the | Continued on Page 14 |

WTHE FINANCIAL. TIMES LIMITED 1996 No 32,877 Woek No 2

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## Brussels TV proposals upset advertisers



$\qquad$ The European Union
To the Cound aliso have to pass back
to
 council voted to glve jurisidiction over
the content of programmes and aver.
thsing to the member state which Lisisig to the member state which
troadcasts a programme


 In no compromise is reached, the revi.
sions may be thrown out atiogether,
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The parliament is also. -ikely to be ssue of contemt quotas. MIEPR' in : the aniture committee dave taken a tiough mogrammes from cherop $\mathbf{y}$ They would like to acchieve this by They would The to accieve this by prosram meas and themp channels,
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## Rome freezes plan to raise phone charges



Italians pledge to work for Emu and employment




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 Hone serice in the wist
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## Turkey given new warning on Islamists



## Slow to reform Ukraine irks IMF





## EUROPEAN NEWS DIGEST <br> Euro 'threat to Swiss economy

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 Mant and other Furopean currexiees.





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## Wealth tax hint for Belgians

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 Trepares for eanomic add monetary mition befars the end






Moody's warns Austrian banks
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Intu amail outloco report ton the Anstrian bankine





 Former Hungarian PM dies








## Ban on Frankfurt broke

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Tietmeyer backs spending cuts

 monthly meting at the Renkz tor Interational settlemem


Yugoslav trade deficit $\$ 959$ m The Yugadar trade defedit reached pesemm in the fift 10


## Employment put at top of CSU agenda

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Bxta it practice in the Bmid
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porter of the CDU.

## InfoMatin

 fails to crack media market


## Pressure grows over Greek PM

| Greece's conservative opposition yasterdayy proposed a censure motion in parliament in Mr Andreas Papandreou. Che prime minister, to resisn. sition leader, said deputies in the governing PanhellenicSocialist miorement sbould Cace up to their responsibilitics and put an end to the politpremier's prolonged illness Mr Papandreou, 76, is stal on feriog kidures failure and sec. ondary infections resulting Doctors at the Onnsseion Cardiac Hospital wbere be is being condition was improving. but he was stin using a respirator. Mr Gearse Papandreou, eduminister's eldest son has |
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## Crisis time in Germany's town halls


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DM51.5bn in 1995 and
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 Peter Norman

Leè Chun Jung borrowed an umbrella to reach the top of the world.


Since Sir Edmund Hillary conquered Everest in 1953, climbers have never underestimated the importance of communication. So when Lee Chun Jung led a team of 33 to the summit forty years later, she relied on a unique umbrella satellite telephone, developed by Microelectronics Technology of Taiwan.

This is the same Transportable Communication System that brought the Gulf War live to millions of TV viewers when other communications from Baghdad had been cut; with technology that eventually resulted in the National Award-winning V-Link Portable Microwave System.

With OEM/ODM clients like Hughes, HBO, AT\&T, and Philips, Microelectronics Technology exemplifies the interest shown by high tech multinationals towards Taiwan. They see, as the main attraction, INNOVALUE: in other words, innovation in design and manufacturing that produces added-value they cannot match in other countries.

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Solected Talwan products it is awarded annualy by Excexpence. panet of iudges onty to products which axcel TAIWAN.
The Marketplace for Innovalue

MT1s National Award winncr. the V-Link Portable Miemwave System, can support wid

# Passing into history of a French enigma 

F, mas one of the out-
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politicians of the post-rar era- who
dominated the French political
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of presidential tenure of scene throughout the 14 years
of his presidential tenure of
the Elssee palace. But Mitterrands chief legay was his
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Heari Spaak

At the same time, however. the personal reputation wiach
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history, and the tegace which
 are rracked with ices fro bued cummense ser.
hrougtout his country; but
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 isism of poititics.
At one level he was a great
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sures to devolve crest to devolve powers to the
regions, departments and com.
unnes. was possinty munes, was possilis the most
mportant and certainly the
mravest. departure irom the
reve entraised French state. Yet at he same time he presided over presidential palace in Paris.
which invited repeated and
'Just think: for as long as young people aged 15 to 20 have been aware of their country's politics, they have never seen anyone but me [in power]. In their place, I would be rathe weary' - 1993
ndiguant comparison with the monarchs of the arrizin rigime.
He was a lawyer with
umense tionarn inceties and forms of Sovernhent Yet at the same disls with outrageous abuse of power and even with outright At the personal level. noone
Her accused Mitterrand of inancial corruption. let alone friendships ind inded several.
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utation, and ne sems to dine nothink to prevent or
reuress the wholesale financial corruption to which his social.
stt party nthandoned itself. nuwielf durins two deeades. the mister strat He virtually Socialist party: and huidt it the

 mumist party. And lie destahul. conservative opposition par-
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possible rivals in his
his own Soscisisist party that he deliber.
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nd of his tenure. the compet-
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to leave the Socialist party in the same state he found it hie
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the enves oldtrashitioned socialist
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Great statesman of a new Europe who managed to inspire both love and hate

socinism, and Socilist traits futrer tor<br>\section*{Prisoner to president}







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This peudent internal contradiction
Thlus interrad's thinking on
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Gaulle wite the symblism of Gaule with the symbolism of
Freach national greatness in
tee recee of te somet menace
it remained the foundation of



1939-45: Serves in Fronch forces, wounded,



1954-57: Minister

## 

1962: National Assembly doputy
1985: Runs tor presidency, with support of FSIO
(Orecursor of Socsilststs and Communsts, receiving


### 1965.71: Leads suc

1971: Forms modems Socialist party, serving as its
1974: Runa again for presidency, receaving 49.2 per
cont of vote against Valby Giscard d'Estaing.
979-81: National Assembly deputy.
19t1: :evecter presidern, defleating 52.2 per cent of the vole.

1986: Hes to accept JJacuues Chira's conservatives in govermme
elections.
1988 Re-lected prssident, deleating Chirac with
55.9 per cent of votoc calls parthemertary elections
1991-92: Negotiates with Europoan Communty

1993: Appoints Edourard Balararir to heac conservative government


1996: Dies, aged 79. at Paris
leaving power in May. 1995.




aud irrepruachable restrnint.
marked the beginury of mit: terrrand's creative years of
Europenn statesmanship. The new exonumic prioritit and the improvement
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mad monetry union and politi
cal union To these momentou
On May 8 1995, speaking in Berlin o anniversary o he end of the war, Mitterrand gave Germany its absolution: They [ordinary soldiers] accepted the loss of their lives for a bad cause [Nazand but their :
gesture had
nothing to do with that They oyed their country"
events. Mitterrand"s waning
years in in the Elysef proved
more sombre epilogue. He underwent a airst operacaio. for prostate cancer in September
ognz to be followed hy a see-
ond in july 10944 ty's political health suffered
badly, too. Ile the March 1993 legislative
eltions. the combiscardian for Gaull treright swept out of the cen ment a Socialist $\left.\begin{array}{l}\text { arty } \\ \text { economic } \\ \text { whers }\end{array}\right)$ policy was perthap in electoral terms. too rigidi
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| Politicians in rush to avoid top finance post Steering housing loan bailout through parliament will be priority for new minister, writes Gerard Baker |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| ith just a few days to go before Mr Ryn. widely expected elevation to the prime miniatership of Japan members of the three coalition parties are engaged in a scramble for the top jobs in the new cabinet. <br> After his probable election nn Thursday, Mr Hashimoto plans to construct a cabinet with representation from each of the three coalition partuers. thing different and rather comenus about the battle for jobs on this pecasion. No one, it seems. <br> his intention to quit. <br> Mr Takemura has already come in for crittcism over the bailout plan, and seems to have been only too pleased to take the npportunity to apend more time with his New Harbonger party. the smallest member of the coalition <br> But Mr Tasemura's departure presents a serious poilitical problem for the Liberal DemoIt is the largest party in the coalition, but It suited the LDP to have one of the smaller parThe LDP is especially vulner- <br> With Mr Takemora going the LDP's favoured aolution was for a socialist to take the reins. LDP strategists argued the Social Democratic party was the nny party with a clean political record on the held office in the buhble period. <br> An SDP finance minister would therefore be in a stronger position to whip the legislation through, and would also bringing along the rucalceitant members of his own party. <br> Byataro Bachimato, right Tomiticht Mrarayama, centre, and Masayachi Taicemara Pestur |  |  |  |  |  |  |  |
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| wants to be finance minister. <br> The current reinctance of for what ought to be one of the most attractive portfolios in the government of the world's second largest economy is comes with one of the most unattractive immediate duties: the need to steer the politically explosive housing-loan |  |  | , |  |  |  |  |
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|  |  | except that of fmance ${ }^{\text {a }}$ |  |  |  |  |  |
|  |  | quoted as saying. | 隹 |  |  |  |  |
|  |  | The SDP's popularity has | again there appeared to be f willing victims. |  |  |  |  |
|  |  | surer ways of reducing it furher than for tt to be impll. |  |  |  |  |  |
|  | surrer |  | Sunday |  |  |  |  |
| The bailout, at a cost to the lapse last year. cated in the jusen mess. That gemeral of the party, had been number of crucial errors. Hashimoto. taxpayer of more than Y685bn ( E 4.35 bn ) is deeply umpopular. |  |  |  |  |  |  |  |
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| It will be fiercely opposed by the oppositinn and even by |  |  |  |  |  |  |  |
|  | Japan's politically contentions curre account surplins shrank for the thimi |  | \$8804m services defficit in Novem |  | ain foreign markets. Within this, car ports plumged by 18.3 per cent and |  | per cent and |  |
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|  | month tha a row in November, providing more evidence of tis growing | tnvestment ticome more than |  |  |  |  |  |
|  |  | outweighed an fincrease in the deficit on foreign travel, said ministry |  | imports contimned to race ahead, by .9 per cent to $\$ 25.6 \mathrm{~mm}$, despite the |  | as well as the price advantage accorded |  |
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|  | expected the surplus to fall further, on average to about $\$ 6 . E b n_{1}$. | The surplos to manufactured trade, |  |  |  | to decline even if the yen smbstantialt said M |  |
|  |  |  |  | onths, is for continued growth in ports of mamofactured goods, such |  |  |  |  |  |
|  |  |  |  |  |  | Thkagi, chief economist at Faji Research Institute. |  |
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Taiwan protest at UK 'to back HK after handover'

## treasures on tour

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 ontrol Yuan, a hishb-level gov. by the Nationalist government


## Suzhou offers Singapore-style gate to the Chinese market

Development zone draws on island's formula for economic success






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Kong problem and cones
within the concept of autosTy.".
The foreign secretary's com-
nents anered legislators who




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## ENERGY TRADING SOFTWARE

Request for information closing 26 January 1996
information is requested from organisations able to provide (in part or whole), a suite of itegrated. yet independent, modules that
 arganisaion in a
It is envisaged that the system(s) will support energy trading in the following areas:

Sales contracts and pricing Purchase contracts and portfolio optimisation.
Settlements,
Contract customer billing calculation,
Forecast pool prices,
Forecast energy and load profiles, and
Management reporting.
A document outlining requirements an further information can be obtained by contacting
$\begin{array}{ll}\text { Cerrianne Yeend } & +6122697268 \text { or } \\ & +6122697275(\mathrm{FAx})\end{array}$

PSydney Electricity
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## NEWS: THE AMERICAS

## Shutdown backlog delays US visa applications



| Singer \& Friedlander Factors Limited | S |
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| Tailored working capital facilities. <br> inmediale Response promised. Independent from UK clearing banks. Costs tomparable with overdraft rates. |  |
| Singer \& Friedlander Factors Where Tradition Comes of Ag |  |
| Anger \& Friedlander Factors Limited Ensign House, Adminals Way, London E14 9YX Telephone: 01755159911 Facsinile 01715157404 |  |

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#### Abstract

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But no delays were reported at the Tokyo emassy., where all applica-
tions were cancelled when the IS
goverment closed on December is.

## ina tackles 'Wal-Mart effect'

 will remaln very reticent in $\begin{array}{lll}\text { non } \\ \text { tion- } \\ \text { that }\end{array}$

BUSINESS SERVICES


## Strong growth for Brazil cars

 car markets in the world. 13 per cent to 1.30 sm vehicles. whilile
Domestcic sales increased 13 .





 economic siluwal machinery, wbere domestic sales fell
and agricultural
by 5 per cent folowing a sharp recesion in in the farm
sertor. Mexico 'recovering'
Mexico's economy "has begun to recover". according to Mr
dean-Cliaude Paye, secretary-general of the
Organisation
 grow by 3 per cent this year. while the inflation rate would be
20 to 30 per cent 20 to 30 per cent
The Mexican economs is thought to have contracted The Mexican economy is thought to have contracted
hy some 7 per cent tast year afer a devalution of the
currency, but Mr Pre upward trends in unemployment. private consumption and
Danviel Dombey, fferico $C$ ius
investment
Trinidad ex-PM under pressure Mr Patrick Manning, the leader of Trinidad and Trobagro's
opposition Peopoles National Movement is under increased
 generat edection hast November.
Mr Manning, then prime miniter, called the election a year
and before it was due. He was sorred into opposition atier for
United NNationan Coneress and he National Alliance for Reconstruction joined forces to form a government with a
twosear parliamentary majority twoseat parriamentary majority.
Mr Maning is refsing to resign PNM officinls say the rift
caused by the resienations of his itree deputies could split the
Cone Longer UN stay in Haiti A UN multituntonal force whict has been assisting locil police the end of next month, following a request to the UN by Mr
Rene Preval Hatri's presidentelect.




## 



\section*{| CoNTRACTS \& TENDEAS |
| :---: |
| CONTRACT FOR |
| PAYMENTS |
| PROCESSING SERVICE |}




 The consuct will commence noi hover than Aprill 1997 and will be foom 3-10 years

 Employment SERVICE Serving People through Jobcentres


Manchester Airport
SPECIALIST RETALI CONCESSIONS



## 





Applications should be made to the Adminigtration Manager,
Manchester Airport Plc. Manchester M90 10x by Friday 19 th
January 19\%\%.

[^0]| Meri-Mate Limited \& Pennon Limited <br> (In Receivership) <br> Manufacturer and supplier of plastic soft botties end soft drinks located in Dundee. <br> The Joint Receivers offer for sale es going concerns the businesses and assets of Meri-Mate Limited end Pennon Limited. The principal features of these businesses are: <br> - Premises on ten acre site including approximately 160,000 sq ft of factory and 5.500 sq ft of office accommodation. <br> - Significant items of plant and equipment, including four bottle filling lines. <br> - Access to skilled and trained workforce. <br> - Established customer base. <br> - Trade names. <br> - Natural spring water. <br> Further details may be obtained from. end all offers and enquiries should be directed to, the Joint Receiver. Alan D.J. Amoore, CA, KPMG, 37 Albyn Place, Aberdeen AB9 1JE. Tel: 01224 591000. Fex: 01224590909. <br> KPMG Corporate Recovery |
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## HARRISON

$\frac{\text { A S S O C I A T E S }}{\substack{\text { SHIP-LINK TERMINALS LIMITED } \\ \text { (IN ADMINSTRATVE RECEIVERSHP) }}}$
The Administrative Receiver offers for sale the above port operating and wharfinger
business.
Principle Features Include:
Estimated turnover of $£ 3.2$ million
Freehold and leasehold sites at Rochester and Chathan
Specialisation in handling and distribution of paper and timber
Establisbed contacts with Scandinavian paper and imber companies
For further demails please coatact The Admministrative Receiver, John Neil Harrison, Tel: 01734510798 Fax: 01734394409


## PriceWaterhouse (il

## 

 The joint administradors, P.H. Finn and K.A.Murphy,
invite offers for the business as a going concem. - Reliant Roiobin / Scimitar Sabre manutacturer - Dedicated engine/ gearbox manutracturing dvision - Lucrative spares department - Established lindependent coaler network - Local stilied worktorce

For futher information please contact
Kevin Muphy at the address below


FOR SALE
Electronic Component Distribution Company South East England
Expected profit before tax from mainly franchised business $£ 1$ million plus.
Write to Box B3188, Financial Times, One
Southwark Bridge, London SEI 9HL



This survey will focus on areas such as
research for potentlal franchises, expiores sources of funding avallable and highlights the specialist help available.
For more information, please contact
Lesley Sumner Tet +44 (0) 1718733308 Fax: +44 (0) 1718733064



## 敟 UKAEA

Sale of Engineering Support Group


## HARRISON

$\frac{\overline{\text { A S S O C I A T E S }}}{\text { BALIIC TERMINALS LIMITED }}$
(IN ADMINISTRATIVE RECEIVERSHIP)
The Adm
Principle Features Include
Estimated turnover of $\mathrm{fl.6}$ million
Freehold site at Wallasea Island
Specialisation in handing and distribution of timber. -
For further details please contact The Administrative Receiver, John Ncil Harrison,
at Harrison Associates, 43 South Streeh, Readiog, Berkshite RG1 4 QU
Tel: 01734510798 Fax: 01734394409


# Britain defends industry posts for diplomats 

| By Bruce Clark and Routa Khaiaf |
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| Tbe UK gavernment bas |
| ended its practice of encour- |
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Asylum offer irks Dominica opposition By Canurte James in Kingston
and Routa Khalat in London The nppositlon in Dominica
has
refeected an agreement between the Canbbean isiand averument ana micd all Mas-
saari, the Monamid dissident, say ing it would harm relations
with Saxuii AAbain
Mr Brian Alleyne, the onoost.

 rass" the country.
However, Mr dison James,
the pritoe minister, said there the prime minister, said these
was no cuase for concrand
that the offer of asylum would that the oufser or foslimum would
not unset any possled develop
ment of relations wilh Saudi Arabia
Mr al Massaari, who had
ought political asylum in the Sok was offered aumplum by
Dominica affer being nurdered ol leave Bitrain when his appli.
cation was refused. Mr cation was sefused. Mr al Mas
saaid wontenter hat his satety
would he at risk on the istand would he at risk on one istand
and hat he would be unable to
practice his relifion. He was
given 10 days to appeal or else
report on January 19 for depor
tation to tation to Dom mina
That brime said be ben assured by the Britt had been assured by the Brit
IIh goverment that Mr al
Massari was not Irvolved in
 Mr Jumes also rejected oppo-
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Dominica would receive aid in in vomimica would receive aid
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for asylum in atd is removal order and is looking
for asylum in other countries.
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US troops offered to guard Golan
 Arafat critic eyes victory
in Palestinian election




## Charity has new tool to fight famine



Israeli security chief resigns
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FT man held in Nigeria
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Comitish Higb
Comision in Lagos flew to
ort Harcourt yesterday for a Port Harcourt yesterday for a
30-minute meetine with him
Forcion Staff, London
G10 in private sector plea







## Dabhol power project finally gets green light



Japanese cars poised for comeback in world markets




 ase mantion , haty
 Malaysia set to buy 25 Boeings

## 


 manuufacturing gocosor timm Malaysian Airlines yesterday also annoumced that it would
start affeighter sevvice from Frankfürt to Kuala Lumpor. with hestopover in Duboi
Meannupile. both Boefing and


Tariff cuts for South Asia



 and suggested acrosss-the board tarifif eurts rather than the
limited, product-by-prodict tarifif reductions made so far un


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 storage for 150,000 cubic meitres. Andireo Baater, Lonctorn



Blow for Labour's pro-women policy aine















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TV's probing eye tests corporate resolve




Cable operator sheds jobs in restructuring

| dan Cane and Ray |  |
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| Nynex CableComms, the UK's secand largest cable operator. yesterday anounced broad restructoring plan |  |
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| nich may hearald |  |
| Seasures throughout the |  |
| Some 310 jobs will be lost, just over 10 |  |
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| chiefy in accourting and management |  |
| support The jobs would be lost tarough |  |
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| voluntary and involuntary redundan. | Mr Jobn $\mathbf{F}$. Killian, the company's |
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|  | sident and chief executive oflicer the plans were designed to allow |







 - the ratio of homes subbleribing come coms pared with those who conld - has
remained stubborly stuck at around 21
pear cent At Nynex it is only 18.9 per
cent

Opposition to seek support of 'stakeholders'

By Robert Peston,
Political Editior

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Freshfields tops legal M\&A rank


## 背maseas <br> Holiday period pushes retail sales up sharply

UK retail sales rose strongly in December as consumers
stocked up for Christmas and returned to snap up bargains in
the boliday sales.
Howeter, the British Retail Consortium, which represents




 Such scrutiny is party because christmas is a key period
for ctetilur. But it is als because Mr Kenneth clarke. ihe
chancellor, has forecast that a strong upturn in consumer




 ers may
mas
Meanubile The Ernst \& Young 1 tem Club, which uses the

Fujitsu to set up R\&D centre



 Paranel mincespsing is particochariry ysuited to the large num-
bercunching jobs tradditionally handled by super-computers
 access to very talented researchers in the UK and the rest of
Europe.. the compang sadd.
Japanese compter
and

 Rise in coal output reported




Branson rejects lottery inquiry


UK car sales fall by $16 \%$
New car sales to prtvate buyers slumped by 16 per ceant in
Docember, the UK vehicle industry revealed yesterday. The
U drop represeated one of the sharpest monthly falls for the past
several years and prompted renewed calls yesterday for mar-
ket-boosting measures by the Government.
Without such action industry remesente

each of the enext two years. largely because ecooomic growth
will be below Government forecasts.





onfcials were meeting Government representatives yesterday
in a renewed effort to reach agreement on scrappini the
curtent number registration system.
Johifiths

## Tories on the defensive over future in Europe

reluctance to issne a white
paper setting out the governpaper seting iout the goverr-
ment intergovernment position confer.
the ence N MiN Michel Poritilo, tha UK
defence secretary who told diefence secretary who to
BBC ration that be pad be "rounded" oo by Tory lett.
wingers, yesterday pledged
deeper security co-operatium witith Japan, in spitite of misgiv-
ings from some British wwar
veterans who are still seeking compensation arrem the Thikyo
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Rulings clarify national powers

##  <br> 

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## ON THE MOVE

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have bean pupointed deputy
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## Eneral of fincin dive Ror

 Capalidg over from PellegrinoCandiman
The Mruy's new director general







own thisdiction, detailed procedural

## Rancourt, 56 , currently head of credit poict and supervision. Allorent Alorent began hispeareer w Chase Manhatten Bank in N York and joted Pariban in 1 inged Banque Parkbas in 1981; de Re Rancourt joinned Banque Parbas international in 1980, after 15   chief execurtive of part of SUENSKA CELLUNA CELLULOSA. Europe's leading forest products roupp Feltuer will take charge of integrating will take charge of integrating the neevly acquired PWA Papterwerke Waldor Papterwerke Waldhof- s. scenatienburg tissif Lusisess. LarsERic Petersson, execubive vice president execulive vice presiden Skandia and head of International direct and reinguananae, hase been elected deputy chief executive of Stockholm's SKANDIA group. Werrner Dittes, 53 head of Werner Dittes. 53 , head of the rorld wide huskness unit Resins in the polymers division of CIBA, replaces Herma Vodicka as head of the polymers division from Apri1 Sh, when Vodickz becomes chairmant of Cha sexecutive committe and chief operating officer. and John Taylor, 48 , vice <br> president of Expon Cenemical Europe is movin from Brussel to to $o$ ondon, as chief

## NUCLEAR FIELS. the  


$\left\lvert\, \begin{aligned} & \text { head of National Austraiia } \\ & \text { Banks UK operations. has } \\ & \text { replaced Gras }\end{aligned}\right.$
 QVENSLAND. . internationa
car parts and diesel egeine
producer. has appointed car parts and diesel eng
producer. has appointed
Yasuhiko Nora. a formers
Japanese diplomat and Japanese diiplomat, ant
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 Vontobel in Zurich has been
appointed hear of thas
BANQUS SCANDNAVE EN SUISSE board in Cenava.
KRy Greancheld. manning
director of Australia's AMP Asector Mon Auscrame has
replaced Phill Twyman replaced Phil Twyman as chief
general manager of AMP Retail
Financial Services.

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financlal times tuesday january 91996

## Blood, guts and abstract connotations

William Packer reviews 'Natural Forces' at Reed's Wharf Gallery

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ever, bave been able to carry on ever, bave been able to carry on
rejoining in their rhythmic intuition;
and in this afe of mult culturalism and in this ase of multiculturalism
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of their beritain
 segnia and Hector
an enezzon eltralling Brastion
or black jazziblues/tap, Black ond


Womb-like, each safe in its cabby-hole: 'Imagined Objects', 1992, by Peter Randal-Page thast. And to see their so-famillar work macy of the study of the figure, and so many more. The list is as iner-
away firm the texts it serves is to be the essential discinline of drawing.




New York Musicals/Alastair Macaulay
Funk! Jam! Groove! on the agenda

dance show at the tre is another demonontretione on Thea
culture. At the end of the Saturiday


historical, but tot account of history is coldd study it repeatedy for the many
pighly politicised. We are shown the points of tap style it careally demon-

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ing thepp style is physically interest-
ing and some of the accrobatic feats

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Opera/Richard Fairman The Pearl Fishers
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## Circus turns

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- AMSTERDAM Concerrit
 Radio Symonie Orkest and the Groot Omroepkoors with conductor
Richard Dutatio. soprano Roberta Alexander, mezzo-sopraño Jars Nes and coliss Dish cerings Tippent: Som Jan 13 In
 Wornher by Eco de Warat and Serlormed by De Neveralandse Spera soliosts indurue Marin
Thompsol, Gilies Cochemaile.
 ANTWERP Soncert vutr conduictoror Guntree terbig Protom tre vorture to Wagne

|  | Tom Fox, Stephen West and Joh |  | Staaisoper. Soloists include Jeanne mans, Unike Scumader, Misen Cole, Alan Titus and Hary |
| :---: | :---: | :---: | :---: |
|  | - HAMBURG CONGERT <br> Tel: 49-40-346920 <br> Te: 49-40-346920 <br> Conductor Paavo Berglurd and conducior Paavo Bergiund and works by Koldkonen, Beethoven and Sibelius; 112 m ; Jan 14, 15 (Bprn) | - MADRID CONCEFT Auditorio Nacional de Misicica Tel: $34-1-3370100$ - Orquesta y Coro Necionales de Esparia with conductor Theo and soprano Majia Oitan periocm works by Do Falla, commeemmoratingthe diazin of this composer 50 years aqo: 7.30pm; $\operatorname{sen} 12$ 12, 13, 14 |  |
|  |  |  | - NEW YORK CONCERT <br> The Metropoltan Museum of Art |
|  |  |  | singer baritone Wiliam Sherpperform wortes by Janacek, Berber pertorm works by landacek OPRA \& OPEREITA |
|  |  |  |  |  |
| Tel: 49-30-3438401 choreography by Roland Petit to Fauré and Debussy. Performed by the ballet of the Deutsche Oper Berin. Solisists Katsumata and Franck Balbi; 7pm; dan 13 |  |  |  |
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| - BONN <br> opera \& operetta Oper der stadt Bonm - Don Giovarni: by Mozart Condocted by Shula O Okatsu and Born Soloistsis inclucde Milchae Volte. Kpm; Jan 10, 13 ( pmm ) |  |  | © OSLO DANCE <br> Norske Opera Tet: 47-22-429475 by Bfoem to music by Tctaikiovsky, performed by the Norweglan National Bellet; 6pm; Jan 10, 11, 12. 13 (3pm) |
|  | - LONDON concert <br> Tote $44-171.80604242$ <br> - The London Philizemonce: with conducter El Egay Howard, saxpophonst Joom Herte and worts bb beempoven varese Birtwistle end Crumb: 7.45 Fm ; Jan |  |  |
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|  |  |  | - PARIS concert Matbon de Rasio Fracree - Portrat de Your Bestmmet concert programine devoted to volaypayer and conductor YuiBashenet, starting with Yusi Bashmeit - Perfomitig Works by Shostakovich,Stravinsiky and Rqued (E.30pm). Next streviolaplayer and the Soloststs of |
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| - CHICAGO OPERA \& OPERETTA Cricic Opera House a Cwic Theatre - The emakropulos Affarir by Janscek conducted by BrinoBartoletit and periormed by the Lyic Opera of Chinegog. Sololists inchlyde Catherine Maititano, Kim Begley, |  |  |  |
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f
Martin Wolf
Path to full employment
If Tony Blair wants to get rid of joblessness he will have to implement radical policies
to price workers back into jobs while compensating them through the welfare system

Mr Tony Blair. tbe UK's
prime-minimertimexatige, last
week told Japanese business prime-mimister-m.waitug. last
week told dapanse business
leaders whal "New Labour"


Marketing • Jeremy Grant Accent on local characteristics
Foreign agencies are finding that western advertising instincts clash with customs in Vietnam


## The future <br> is serious business at Ford.

## That's why we're their new strategic partner.

LETTERS TO THE EDITOR
Number One Southwark Bridge, London:SE1 9HI


Confusion of debates on balancing budgets


NZ monetary and fiscal policy consistent and has Reserve Bank support


Firluy: isnt it Lhow wiens of the fiture change so
 - 1 neet Beter yet wath the news.
ember IOAL. 199.5. Ford Moto any and SDRC impacted the future of the Fond-SDRC: srareegic wectuwhogy partuership.
Two vears igo. when Ford bcgan evaluating CAD/CAI/CIE software companies. they wer arding hor a venor. in SDRC. dre? Iound a parmer ing 115 for several conquelling reasors: d ngineeringe-driven desiem, SDRC will add value to Furds eversharper ficus on tectunolgeg:
Second was that, when Ford learned of SDRC: and and vision - and of our proven record in process reengincering - they lnew our strategic directions and corporate philssophies would narch beautifully:

Thind Ford knew chat SDRC already posessed an advantage they prized: the integration of produre wa manapernent and CAD/CAM/CAE This marriag

 any. SDRC ommetioc But at SDRC, our enterpriseide teans and tools create trve concurrent engineering vironments for our customers.
Finally. in an industry that emphasizes the na. it $h$ mortance of the human eleanent Bur Ford did not prsutarive to inime make us all partuers in their quess for enhauced

Thank you, Ford, for setting a powerful new omperitive standard. As for other companies bokiricf for the path to sucress call 01462-4+0292 and keep your eyes on the future. Because that's where you'll find SDRC.

## O Engineer Your Success.m <br> SDRC




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## Labour's tune

## The Hoose of Commons returns today to a fammiliar political land. scape. For all Mr John Mar's appeals for unity the Conser

 appeals for unity, the Conserra.tve party stull appears bent o Europe, the economomy and the we we.
fare state are robbing the govern ment of stratesic purpose. The
general election is at most 16 months sway, but the prime mink
ister's energy is absorbed in sooth-
ing the warring factions in his own party ratber than in shaping
 the opinion polls and by a sell
disclpine in lhe Labour party
born of 17 years in onpoosition
 way to 10 Downing Street gives an
authority to his sponouncement
which Mr Major can ouly envy. slow to capitalise on the willine ness of the media to tivest
speches with revelatory qualites
In Tok In Tokyo last week he was filmed
assuring busininss leaders tha compentitive markets, inward
investment and the enterprise economy. he singapore yesterday
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$\begin{aligned} & \text { chat there is little here in the way } \\ & \text { of rand pobicies The prowises of } \\ & \text { transformed education system and }\end{aligned}$
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$\begin{aligned} & \text { discorrd within Mr Major's party. It } \\ & \text { is sarrly sumprime that the vot. } \\ & \text { ers bare bumming Mr Blai's tome. }\end{aligned}$

## Cyberporn




## From swords into cash

The rationalisation of the US defence industry is costing jobs but is proving very profitable for shareholders, says Tony Jackson



-OBSERVER


## FINANCIAL TIMES

Tuesday January 91996

## German metal industry fails to agree on jobs for wage restraint

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| 1G Metall trade union, for"alliance for jobs", a trade. |  |
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## Mitterrand

 Cantrned tom Pear


 monetary $u$ union.
Mr Jon Jon Maior, the Britisb prime minister, expressed bis
"rreat sadines"
Mr the passing of

 well and respected".

 demntug the latter's decision to imposed by Mr Mitterrand
A man of legendary contradic-
tloos. Mir Mitterand moved fom toos, Mir Mitterand moved from
polititar Misht - briefly working
for the wartime Vichy restime before joining the Resistance
to the left after the war. An anti-commnnaist. he
hrought comanists sito gove ernment in issi, their first taste
of power im postar Earope. only
to crusb them when he turned France toward manr
and E Erope in 1983 .
Frenct Freench Comimanist party lead
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 rend slipped efty, Mr Mitterrand shpped efifortlessly and
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## UK and Japanese insurers plan Vietnam joint venture

## By Peter Martagnon, Asia Eadtor, m London

| Commercial Unio Insurance are to foreign insuranc of a licence from istry yesterday. The licence is towards developi financial services tion was passed the sector. <br> Altbough Vle tion to its insur its current com More than a do ofices in Vietna |
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Commercial Union and Tokio Marine are first foreign groups to win licence an operating licence. Even the
new vities in marine cargo and prop-
venture requires a farther
erty
insurunce. The venture










 Threat to Hashimoto PM bid



## Europe today







 Europe will be rather clourty. Greece will have
train Most of Russia will be dry with surry
and
Five-day forecast Sovaral frontal syslems will cross Europe
dunng the iniocle oft theweek il will De
unsentied with cloud and
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## rodars terpir    <br>   



[^1]THE LEX COLUMN
Defence integration


Mommorswis

Strength and expertise in fixed income for US clients


Seutsche Morgan Grerfelf/C. J. Lewronce inc. Tel: 2124695000 Fax. 2124697014


## INTERNATIONAL COMPANIES AND FINANCE

## EUROPEAN NEWS DIGEST <br> Lenzing lowers profits estimate



## Former Coopers partners barred

 Abiter dispute in Madrid betwen interational audtinn Yesteriar men sir former coopers partrens who had joine





 staff and cllents unfairly and that Coopers' business had been
dafmed disu result
The dispute is without preecedent in the auditing industry The dispote is without precedent in the auditing industry.
Alleging that tbe developent reflects the "perrading sense
that anything goes in Spain" and the cuttoltraat natiure of the competitlon for the domentic alditing business, senior coo-
perss executives in Madrid claimo the rival firm mounted a
dawn rald" to take over their consultancs

Telefónica chief upbeat Mr Candido Velazquez, chairman of Telefofnica de Espana, the
Spanisb telecoms group, said the parent company's proifis


 Privatisation index launch

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s at CMB

Greek bottler pops into former Soviet Union
Hellenic Bottling Company is expanding its empire yet again, writes Kerin Hope



## Hugo Boss man fashions strategy for expansion

Chairman Peter Littmann says the menswear group is ready to grow



## Indonesian shoppers prepare to play the credit card

Increasing affluence is encouraging consumers to
switch to using plastic, writes Manuela Saragosa


NEWS DIGEST

## Alcoa shares slip

 as results disappoint

 group's history. H.
of si.06 per share.





World chip sales surge $\mathbf{4 0 \%}$
 Teleased yesterilay. Accorring to Dataquest, the US Market
research irin strong frowthin sales of Dyamic Random









Mitsubishi Electric bullish
 against the dollar, strong sales of semiconducctars sand moblie
communications equipment
and cost cutting. tI eariler raised its outlook for parent current profit - before extraordinary items and
trom its previous prediction of Yerobn. Last year it posted a

The company said the new forecast was based on the
assumption hhat the dollar would average Y Y ono in the second
half of 1995-98. When
 earnings forecast, in October, it had expected the dolloras to
average yys in the latter hali of this fiscal year. It ollso lifted
 French deal for Jacobs
Jacobs Enginering Group of the US is to purchase 49 per cent
of the engineering and construction operations of France's of the engineering and construction operations of France's
Sterete Group The deal ends and
one of the largest US engineering and consersurction contractors, for a way todeveroog ist pressune in comtinental
Eurpo. Terms were not disclosed, but are expected to be Earope. Terms were en disclosed, but are expected to be
anoounced when the transacioion closess nest week Ardrew Bacter

New audit chief at Salomon Salomon Brothers, the US iivestment bank, sadd yesteriay
that Mr Simon Lorne would become director of flternal audit this month, Mri. Lorne is general coumsel to the Seccuitles and
Exchante Commision. Last year, Salomon's parent coempany


 Mr Lorne erplacoes Mr Kenneth M Marchall who became
Salomor's chief administrative officer in November cer in November.
Lisc Bransten, New York

CME and
CBOT in talks on merger
By Laurra Morse in Chicago
Chicago's two hig financial Chicago's two he financial
fatures exchanges - and long
time time rivals - are discussing a
merger. Although taiks

 the merger as a means of cath
ting cocts at both exchanges.
Mr Patrick Ad
 progress in Linge mendergers New
York York This is not the bighest
prlarity for us, and will be ditt
ficult to achieve. \#owever,


 users of our markets."
The revtral of merger talk
between the owru's two lar
est derte est derivatives exchanges
cooves as both are experienc
fig volume fang volume declines, and are
factug frither contraction if
tha US bodget is balanced and government debt contracts.
Both Chicago exchanges
dierve more than halif their
rotume, and theome, from debt
 dropped about 4 per cent, to
210m
Conis's tarracts. while the declined 10
per 10


## $\qquad$ <br> 

NMH earnings at A\$133m for year

## 

Placing to raise $£ 9.6 \mathrm{~m}$ to pay for US and European acquisitions
Ellis \& Everard gains 24\%


Demachy and Union in money market venture

| By Philip GawithUnion the financial services | aisset |
| :---: | :---: |
|  | The partnership structure of |
| group. and Demachy-W | Matrix allows |
| d |  |
|  |  |
| nal cash management |  |
| vices to smaller companies and | Mr George Blanden, chlef |
|  |  |
| The innovative partnership | ailowed each institntion to |
| ed the Mat | orier its clients the sorts of |
| each managed domestically | a range of currencies. whi |
| minated in do | only enjoyed in its own do |
| terl |  |
| ad Frencb francs. | He said the companies had |
| The funds are aimed ma |  |
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|  | ents needs were becoming |
| but | increasingly inte |
| ement of each fund | Matrix also forms part |
| ill be devolved to a local |  |
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| nachy for French francs. |  |
| enheim Asset Managen | capital is put at risk |
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| for Swiss franes and |  |

## McBride warning sends

 shares tumbling 20\%German housing decline causes concern at RMC and Redland

By Androw Taylor,
Construction Corros

## 

| McBride, the own-label household products group, warned Festerday that higher raw materials prices and factory materuction problems in the first half of the financlal year would "adversely affect" its 1995-96 results. <br> The profits warning saw shares in the group, which was only floated last July, tumble 37 p , or 20 per cent, to 148 p . well below their issue price of 188p. <br> Mr Mike Handley, group "It's a disappointment. What We've done is tripped up on the one-off production costs ... and the recovery of margins has been slower than expected." <br> However, he said sales had remained strong in tine irst 14 per cent. |
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Share prices of Redland and
RMC, two of RMC, two of of ritain's bign and felliding material producers.
ing concly yesterday amid ris. ing conpecry yesterday amid ris.
manting Ger-
The decsinn wis The decline was prompted by
 small fall last year. The corn-
pany hlamed argarger than
eeppetted deline in German
housing activity, as well as housing activity, as well as
poor P R market conditons. Redland shares, which had
ralied since reachlng a low for
the

 Concerm about the state of
the German construction mar.
ket has helghtened since the the German construction mar.
teet has shelithened since the
country's cement industry

| By Corner Middalmann | ing trend in the international capital markets to fund power |
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| Fi | on a standalone basis ${ }^{\text {a }}$, |
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| acquired in December by wis- |  |
| Energy, the US uttilit, has | bank debt put in place at the |
| issued $£ 400 \mathrm{~mm}(5816 \mathrm{~m})$ of 25 -year |  |
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| new owner. This means that | First Hydro, which does |
| Misslon Energy does not guar. | , Whin does |
| antee tbe bonds, which are |  |
| secured only by the two power stations First Hydro owns and | sue |
|  |  |
|  | bonds of 115 basis points. |




DIGEST
Courtaulds makes £15m sale to UCB

Cellophane, the brand of crinky transparent film that has wrapped chocolates ana cigaretic packets since the 1930s, company. Courtaulds, the UK cbemicals and fibres corapany
 of our core businesses.".
The disposal is the company's second in a month as




Inspirations lifts holiday blues

 Last year was one of the worst for overseas package holiday
sales and tour operators Airtours and First Cboice recently reparted profit falls.
Mr James Harris, chairman, said the company had not been
mmune to market forces "but as tour operatiog is a smaller percentage of our overall business, , we have not seen our expectatisons.


Lower prices hit Williamson Tea Lower sale prices and adverse currency movements left
Williamson Tea Holdings with lower pretax pronts of 83.16 m



China \& Eastern suspended

 $\substack{\text { motion wary } \\ \text { on sanary } \\ \text { January } 12 .}$

Fyffes plans merger of some interests after purchase of Geest banana side


## DEM 600,000,000

## THEREPUBIIC OF FRANCE

The proceeds
will be ised for
goverment refted export firacing activites

BFCE du Commerce Extérieur
Coupon 5.125\% Maturing on
27th December, 2000
UK faces $\mathbf{£ 1 4 m}$ fine over late farm cheques Labrador nickel find may


Pakistan picks bumper cotton crop
Growers are enjoying a respite from recent severe pest attacks, writes Farhan Bokhari
 be even bigger than thought


#### Abstract




## il prices



## Jotter Pad



LONDON TRADED OPTIONS




## Flood of new issues continues

|  |  | ate | issuers - hanks and financial institutions - are generally |
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## Moroccan privatisation bonds



## Volumes <br> By Lisa Bransten in New York and Richard Lapper in London

| Richard Lapper in Londo |  |
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| US Treasuries were flat in thin trading yesterday as traders re kept at home by the biliz |  |
| d that paralyzed much |  |
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| the east coast And with |  |
| from New Yorl, European |  |
| ames were also low.umerybady 1 so |  |
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| on the US for direction and with the US snowed in we were left floundering in tight market |  |
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| left floundering in tight market ranges." said Mr Stuart Thom- |  |
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| son chief interational econo-mist at Nikto Europe. |  |
| - Due to the stormy condi- |  |
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| time the be |  |
| Treasury bond was up pa at 111 to yield 6.038 per cent and |  |
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High-yield bond funds increase in popularity
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 ber. However, as a percentage
of total porfflios bond assets
fell to 38.9 per cent from 44.3 fell toun.9 per cent from t45.3.
per cent at the tart of 1995.
Net subscriptlons to
 Lesimin Noremher after
decining steadil over the pre-
vions four months. Orer 660 m vions four months. Orer f 60 m
of institutlonal money went ointo UK smaller companies
fimds, hy far the largest iniow fimds, hy fart the lar
since August 1994 .

##  US INTEREST RATES

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FT-ACTUARIES FIXEO INTEREST INDICES



FT FIXED INTEREST INDIGES GLLT EDGED ACTIVITY NNDICES


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| Prestdent Bill Clinton was | noon it was changing hands for DM1.4392 and Y105.34 com. pared with DM1.4395 andY105.25 late on Friday. | slowing growth and easing inflationary pressures. |
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|  | and other European marketsHowever, with the merkets | E Gilts were unaffected hy figures showing weaker tban |
|  |  |  |
| Economists and traders expect the government to resume releasing economic ata has been produced since late December because the government was partially shut amid mpangling orer bor: to balance the buidget. | of the ltalian government, trading was thin | for November. Net lending amounted to $£ 613 \mathrm{~m}$ and the |
|  |  | downwards by silm. On Liffe |
|  | On Liffe the 10 -jear March futures contract gained 0.24 to settle at 109.42, while in the |  |
|  |  | tled at 110 , up ph |
|  | cash market the 10 -year yield spread over Germany fell by one basis point to 469 points. |  |
|  |  | sbowed that banks were net buyers of gilts in November to the tone Ex 20 bn , while over |
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|  | tis adranced amid expectations that economic data due later this week |  |
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## MARKETS REPORT

## Snow and budget talks place freeze on dollar







FT MANAGED FUNDS SERVICE



## markit reporm

Equities braced for another bout of bid action



 strongly yestercay
finany got under way
fiffected New York
 terdiar, the Dow jumped began yeses
beofre shipping back to sho
 Turn reverhers in last reaty record of
pointing by recent stand warts disap.


Weathe
boost for oils

The big freeze in the US has
warmed the hearts of investors
in the oil sector. As the cold in the oil sector. As the cold
weather snuks
puin pil stocks it
has pushed the price of Brent
cruede to the edge of a three
cean
year ${ }^{\text {And }}$ with January Brent
bursting through $\$ 200_{\mathrm{s}}$ berrel yestercaj, Shell Transport
motored forward $11 \% /$ to set an
 it Jown record close of $5491 / \mathrm{Fo}$.
Analy yst said the US freeze Analysts said the US freeze
had seen national stock of
heation on hastite ol 1 drop by 11 perks oent.
And with the oll majors resist.
 pidck. up in idema
rise in prices.
Howeve. Ms
However. Ms Irene Himona
of GSST catuioned that the
price rise was untkety


 sequired licence interests in
cour tolocks close to its Nelson
 broker James Capel upgraded
its earnings forecasty tra the
group. The shares appreciated



## Financial Times.

 the U"W edition of the Financial Times, to which intemational readers can also subscribe.The series or tabioid suppiements, sponsored by United Airlines, comprises 13 modules ranging from marketing to Business Ethics Strategic Management to Organisational Behaviour and Leadership to Finance,

Uritten by orer fify academise trom three of the worid's leading business schoois - iromer Suiness Schoot, Wharton (US), and IMD (Swiceriand) - tite axase examines the latest thinking and current manasenert practies. it huins into a valuable resource for those


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Mastering Alanagement is a 20 week series being published in
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## Trading hit by blizzard conditions

## EUROPE

Oil price features in Amsterdam, Paris, Madrid *


Mexico edges ahead

## $\begin{array}{ll}\text { Mexico City turned back from } & \text { week's } \overline{7} \text { per cent advance, the } \\ \text { its best early levels, but still } & \text { Merval index rising } 5.01 \text { points }\end{array}$

 Animary interest rates today. ecent stability was also helporestors. The PCO Index, upat 3.030.01 in early trade later
stood 4.11 ahead at 3.015 .16 .
BUENOS AIRES built on last S Africa attains new peaks



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## Profit-taking hits Nikkei as Taipei stages fightback




Ministry would expand the for.
eitem stock ownership limitit fis.
ter than originally ter shan oriegnally plamneds
Brokers noted that small. Brokers noted that smanl.
capitzisistion shares werl.
demand after their recent demand anter their recent Dong Yang Textile wen Iso rose to it its daily upper
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BOMBA way weak as spuc liators pressured prices of he expeateced stockro aheead Tbe BSE fansurd trode on Janu

 Sico. 70 on tbe Nath
Exchange (NSE).



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